Definition of the terms is based on the Marshall rubric and the RISE Handbook

The <u>Accomplished/Innovative</u> level describes solid, outstanding teaching that meets very demanding criteria, as determined by a trained evaluator, in selected competencies, associated with positive student learning outcomes. The *Accomplished/Innovative* instructor consistently exceeds expectations and demonstrates excellent professional performance. The *Accomplished/Innovative* instructor's students generally exceed expectations for academic growth and development related to positive student learning outcomes. There will be relatively few ratings at this level.

The <u>Proficient/Effective</u> level describes an instructor who consistently meets expectations, as determined by a trained evaluator, in selected competencies, associated with positive student learning outcomes. The *proficient/effective* instructor's students will have generally achieved an acceptable rate of academic growth and development as evidenced by student learning outcomes.

The **Basic/Developing** level indicates that performance has deficiencies; no instructor should be content to remain at this level (although some novices might begin here). An instructor who is rated as *Basic/Developing* requires a change in performance before he/she meets expectations. This is an instructor who a trained evaluator has determined to require improvement in selected competencies reasonably believed to be highly correlated with positive student learning outcomes as evidenced by students having generally achieved a below acceptable rate of academic growth and achievement.

Performance at the **Unsatisfactory/Ineffective** level is clearly unacceptable should lead to dismissal if it is not improved immediately.

#### The following Instructor Evaluation rubric is organized around six domains covering all aspects of an instructor's job performance:

- A. Planning and Preparation for Learning
- B. Classroom Management
- C. Delivery of Instruction
- D. Monitoring, Assessment, and Follow-Up
- E. Professional Responsibilities

#### A. Planning & Preparation for Learning – Shows evidence of advanced preparation regarding written, technical, and environmental aspects

1.	Demonstrates knowledge of sul	bjec	t content and related skills	•			•	
	Accomplished/Innovative		Proficient/Effective		Basic/Developing		Unsatisfactory/Ineffective	NA
•	=	bjec •	Frequently demonstrates solid understanding of subject content and is proficient in all skills.	•		•		NA NA
•	Learning objectives consistently detail what the student will know and include a clear reference as to how the student will demonstrate the knowledge.		know and/or will be able to do					

3.	Prepares materials, resources a	nd t	echnology relevant to lesson pl	an				
	Accomplished/Innovative		Proficient/Effective		Basic/Developing		Unsatisfactory/Ineffective	NA
•	Instructional materials, resources and technology consistently align with the learning objectives of the lesson and makes the lesson challenging to all students at different levels of learning	•	Instructional materials, resources and technology frequently align with the learning objectives of the lesson.	•	Instructional materials, resources and technology occasionally align with the Learning objectives of the lesson.	•	Instructional materials, resources and technology rarely or never align with the learning objectives of the lesson.	
4.	Ensures the physical environme	nt is				ı		
	Accomplished/Innovative		Proficient/Effective		Basic/Developing		Unsatisfactory/Ineffective	NA
•	Consistently pre-plans and communicates classroom needs in advance Consistently arrives early to assure that the classroom is set up and prepared for the students and the learning activities Consistently assures that all equipment is in good working order prior to the start of class.	•	Frequently pre-plans and communicates classroom needs in advance Classroom is frequently set up and prepared for the students and learning activities at the start of class Equipment is frequently available and in good working order for the class.	•	Occasionally pre-plans and communicates classroom needs in advance Classroom is occasionally set up and prepared for the students and learning activities at the start of class Equipment is occasionally available or in good working order.	•	Rarely or never pre-plans and communicates classroom needs in advance Rarely arrives early or on time Classroom is rarely set up or prepared for the students and learning activities when the class starts	
5.	Communicates and ensures add	ition		nts a		vitie		
	Accomplished/Innovative		Proficient/Effective		Basic/Developing		Unsatisfactory/Ineffective	NA
•	Consistently pre-plans and communicates lesson plans and learning objectives to classroom instructors/ assistants to assure that the instructors are prepared to teach the learning activities	•	Frequently communicates objectives to the classroom instructors/assistants to assure that classroom instructors/assistants teach the learning activities	•	Occasionally provides some direction to assure that classroom instructors/assistants teach the learning activities	•	Rarely communicates or provides direction to classroom instructors/assistants relevant to learning activities	

#### **B.** Classroom Management

1.	Establishes and maintains rules f	for s	afety and conduct within the lea	rnin	g environment.			
	Accomplished/Innovative		Proficient/Effective		Basic/Developing		Unsatisfactory/Ineffective	NA
•	Consistently defines and clearly communicates rules for safety and conduct to students Rules for safety and conduct are readily accessible to students. Consistently reinforces rules for safety and conduct when deviation occurs.	•	Frequently reinforces rules when deviation occurs	•	Has limited understanding of rules Occasionally reinforces rules when deviation occurs	•	Classroom objectives are not being accomplished Difficult to identify authority figure in classroom Rarely reinforces rules when deviation occurs	
2.	Demonstrates effective time ma	anag	gement and follows course sche	dule				
	Accomplished/Innovative		Proficient/Effective		Basic/Developing		Unsatisfactory/Ineffective	NA
•	Consistently recognizes the need to adapt course schedule to facilitate content delivery Consistently adapts course schedule to accomplish learning activities or content delivery Proactively works with students to amend or modify content delivery methods to accomplish lesson plan and objectives	•	Frequently demonstrates control over the amount of time spent on learning activities or content delivery Frequently begins and/or ends class on time Frequently delivers course content consistent with course schedule Frequently ensures that content delivery is congruent with course schedule modifications	•	Occasionally lacks control over the amount of time spent on learning activities or content delivery Occasionally begins and/or ends class on time Course content delivery is occasionally consistent with course schedule Occasionally recognizes need to modify course schedule to accomplish lesson plan and objectives	•	Frequently lacks control over the amount of time spent on learning activities or content delivery Rarely begins and/or ends class on time Course content delivery is rarely consistent with course schedule Course schedule requires multiple modifications and rarely accomplishes lesson plan and objectives	

3.	Communicates high expectation	s for	performance within the learning	g er	vironment			
	Accomplished/Innovative		Proficient/Effective		Basic/Developing		Unsatisfactory/Ineffective	NA
•	There is abundant evidence of mutual respect and trust between instructor and student(s), as well as between students. Consistently exudes a passion for the content and actively exploring the curriculum with students. Students consistently appear to have internalized the value of the content as well as the instructor's high expectations for them	•	Oral, written, and nonverbal communications with students is frequently considerate and positive, demonstrating genuine respect for individual students and the class as a whole.  Frequently displays a genuine enthusiasm for the curriculum and high expectations for most students	•	Oral, written, and nonverbal communications with students is occasionally considerate and positive Occasionally conveys a generally positive view of learning and of the curriculum Occasionally demonstrates high expectations for some students	•	Oral, written and nonverbal communication with students is rarely considerate and lacks a positive view of learning Interest in the curriculum and/or expectations for students lacks enthusiasm	
4.	Establishes a safe, inclusive and	resi	pectful learning environment fo	rac	diverse population of students			
	Accomplished/Innovative		Proficient/Effective		Basic/Developing		Unsatisfactory/Ineffective	NA
•	Consistently adheres to and/or recognizes the need to adapt procedures, practices and guidelines outlined by the training center, state and federal laws intended to keep students healthy and safe. Consistently proactive in intervening on behalf of students and staff.	•	Frequently adheres to procedures, practices and guidelines outlined by the training center, state and federal laws intended to keep students healthy and safe	•	Occasionally adheres to training center procedures, but frequently seeks clarification on processes/ procedures. Occasionally provides reasonable accommodations for students with disabilities	•	Rarely adheres to and/or lacks understanding of procedures, practices and guidelines outlined by the training center, district, state and federal laws intended to keep students healthy and safe.  Rarely recognizes need for and/or is unfamiliar with accommodations for students with disabilities	

# C. Delivery of Instruction

1. Demonstrates knowledge of ins	tructional material		
Accomplished/Innovative	Proficient/Effective	Basic/Developing	Unsatisfactory/Ineffective NA
<ul> <li>Consistently demonstrates subject matter expertise in EMS education</li> <li>Consistently strives to facilitate adult learning</li> <li>Consistently selects materials and strategies that are relevant and reflect well organized, objective-driven lesson plans</li> <li>Consistently assists colleagues in applying content delivery strategies in the learning environment.</li> <li>Consistently adapts instructional practice to improve adult learning</li> </ul>	<ul> <li>Frequently demonstrates subject matter knowledge in EMS education and adult learning</li> <li>Instructional materials and tasks are frequently organized and align with the purpose of the course content</li> <li>Materials and tasks frequently align with students level of challenge</li> </ul>	<ul> <li>Subject matter knowledge in EMS education and adult learning is demonstrated occasionally or inconsistently</li> <li>Familiarity with instructional materials occasionally aligns with course content</li> <li>Materials and tasks occasionally align with students level of challenge</li> </ul>	<ul> <li>Lacks familiarity with the subject matter and has limited knowledge of adult learning</li> <li>Lesson is generally disorganized</li> <li>Clear objectives are rarely stated or observed</li> <li>Instructional materials &amp; tasks rarely or never align with the purpose or lesson</li> </ul>

2. Facilitates well-organized, obje	ctive driven lessons			
Accomplished/Innovative	Proficient/Effective	Basic/Developing	Unsatisfactory/Ineffective	NA

- Students can consistently and authentically explain what they are learning, beyond simply repeating back the stated or posted objective
- Students can consistently and authentically explain why what they are learning is important, beyond simply repeating the instructor's explanation
- Students consistently understand how the objective fits into the broader unit and course goals. This might be shown through an effective instructor explanation of how the lesson connects to the unit's essential questions or structure, or reflected in students demonstrating through their comments that they understand how the lesson fits into the broader goals of the unit.
- The instructor actively and consistently engages students in the process of connecting the lesson to their prior knowledge.

- Lesson objective is frequently specific, measurable, and aligned to standards; it conveys what students are learning and what they will be able to do by the end of the lesson
- Objective of the lesson is frequently clear to students
- Frequently ensures that students understand the importance of the objective
- Lessons frequently build on students' prior knowledge in a significant and meaningful way, as appropriate to the objective
- Lesson is frequently wellorganized: All parts of the lesson are connected to each other and aligned to the objective, and each part significantly moves students toward mastery of the objective

- Lesson objective is occasionally missing a component but it conveys what students are learning and what they will be able to do by the end of the lesson.
- Objective of the lesson is occasionally stated or stated in a way that does not effectively lead to student understanding
- Importance of the objective is occasionally explained or explained in a way that does not effectively lead to student understanding.
- Occasionally states how the lesson connects to students' prior knowledge, but the lesson generally does not build on students' prior knowledge in a significant and meaningful way.
- Some parts of the lesson are occasionally connected to each other or aligned to the objective, or some parts may not significantly move students toward mastery of the objective.

- Lesson objective is missing more than one component
- Learning objectives rarely convey what students are learning or what they will be able to do by the end of the lesson or do not connect to the lesson taught.
- Objectives are rarely stated or may be unclear or confusing about what students will be learning and doing.
- The importance of the objective is rarely explained, or students rarely understand its importance.
- Rarely makes an effort to have the lesson build on or connect to students' prior knowledge, or efforts are ineffective.
- Lesson is generally disorganized. Different parts of the lesson have no connection to each other, students may be confused about what to do, most parts of the lesson may not be aligned to the objective, or most parts of the lesson may not significantly move students toward mastery of the objective.

3.	Explains Content Clearly						
	Accomplished/Innovative	Proficient/Effective		Basic/Developing		Unsatisfactory/Ineffective	NA
•	Explanations are consistently concise, fully explaining concepts in as direct and efficient a manner as possible.  Consistently and effectively makes connections with other content areas, students' experiences and interests, or current events in order to make the content relevant and build student understanding and interest.  Consistently explains concepts in a way that actively involves students in the learning process, such as by facilitating opportunities for students to explain concepts to each other.  Consistently offers explanations that provoke student interest in and excitement about the content.	<ul> <li>Explanations of content are frequently clear and coherent, and they build student understanding of content.</li> <li>Frequently gives clear, precise definitions and uses specific medical language as appropriate.</li> <li>Frequently emphasizes key points when necessary.</li> <li>Frequently and quickly adjusts explanations and uses an alternative way to effectively explain the concept when delivery is not effectively leading students to understand the content</li> <li>Students ask relatively few clarifying questions because they understand the explanations. However, they may ask a number of extension questions because they are engaged in the</li> </ul>	•	Explanations are occasionally clear and coherent, with a few exceptions, but they may not be entirely effective in building student understanding of content.  Occasionally give definitions that are not completely clear or precise, or sometimes may not use academic language when it is appropriate to do so.  Occasionally or inconsistently emphasizes key points, so that students are sometimes unclear about the main ideas of the content.  Occasionally adjusts delivery when an explanation is not effectively leading students to understand the concept, the instructor may sometimes move on or reexplain in the same way rather than provide an	•	Explanations may be unclear or incoherent, and they are generally ineffective in building student understanding of content. Rarely gives clear or precise definitions, or does not use academic language when it is appropriate to do so. Rarely or never emphasizes key points, such that students are often unclear about the main ideas of the content. Adheres rigidly to the initial plan for explaining content even when it is clear that an explanation is not effectively leading students to understand the concept. Students ask many clarifying questions showing that they are confused by the explanations, or students may be consistently frustrated or disengaged	NA
•	Students consistently ask higher-order questions and make connections independently, demonstrating that they understand the content at a higher level.	content and eager to learn more about it.	•	effective alternative explanation. Students ask some clarifying questions showing that they are confused by the explanations.		because of unclear explanations.	

4.	Engages students at all levels of	lea	rning					
	Accomplished/Innovative		Proficient/Effective		Basic/Developing		Unsatisfactory/Ineffective	NA
•	Consistently recognizes and adapts course delivery to challenge all students at different learning levels Consistently encourages all students to be interactive and engaged as active learners and problem-solvers	•	Frequently encourages students to actively think about, discuss, and use ideas and skills taught Frequently provides course delivery that challenges most students	•	Attempts to get students actively involved but some students are disengaged	•	Delivers course content that encourages passive learning Lesson plan is not challenging to most students	
5.	Utilizes a variety of appropriate	tea	ching methods and strategies					
	Accomplished/Innovative		Proficient/Effective		Basic/Developing		Unsatisfactory/Ineffective	NA
•	Consistently adapts course delivery techniques that are interactive and promote student mastery of the course objectives Course delivery techniques are consistently interactive and allow students to engage with content in a variety of learning styles	•	Course delivery frequently provides students with more than one way to engage with content Course delivery methods are frequently aligned to the lesson objective Course delivery is frequently focused on student mastery of the course objectives	•	Course delivery methods occasionally provide students more than one way to engage with content, but not all methods align with course objectives Course delivery occasionally provides methods for students to engage with content Course delivery is not focused on student mastery of the course objectives	•	Course delivery provides limited methods for students to engage with content; most methods are rarely aligned with course objectives Course delivery is focused on passive learning Course delivery detracts from or impedes student mastery of the course objectives.	

6. Makes connections between ok	jectives and lessons		
Accomplished/Innovative	Proficient/Effective	Basic/Developing	Unsatisfactory/Ineffective NA
<ul> <li>Consistently plans all lessons embedding big ideas, essential questions, knowledge, and skill goals that cover all of Bloom's levels</li> <li>Consistently uses multiple representations and explanations that capture key ideas between the objectives and the lessons</li> <li>Consistently stimulates class reflection on prior content knowledge; links new concepts to familiar concepts, and makes clear and relevant connections to the students' experiences through real-life applications and tasks</li> <li>Consistently assists students in developing a deep understanding by engaging students in connecting the content to other appropriate subject areas and applying content to solving timely, real-world problems</li> </ul>	<ul> <li>Frequently plans most lessons with big ideas, essential questions, knowledge, and skill goals and most of Bloom's levels</li> <li>Frequently uses multiple representations and explanations that capture key ideas in the objectives and lessons</li> <li>Frequently relates content to class's prior content knowledge; links new concepts to familiar concepts, and makes appropriate connections to the students' experiences</li> <li>Frequently connects the content to other appropriate subject areas, and connections are generally effective and clear</li> </ul>	Occasionally plans lessons with some thought to larger goals and objectives and higher-order thinking skills.      Uses limited or insufficient representations and explanations that capture key ideas in the objective and lessons; does not promote each student's achievement of content standards      Inconsistently or ineffectively relates content to class's prior content knowledge; but links new concepts to familiar concepts, and makes appropriate connections to the students' experiences      Inconsistently connects the content to other subject areas and connections are ineffective or unclear	<ul> <li>Teaches on an ad hoc basis with little or no consideration for long-range curriculum goals.</li> <li>Rarely uses representations and explanations that capture key ideas in the session; does not promote each student's achievement of content standards</li> <li>Rarely relates content to class's prior content knowledge; does not link new concepts to familiar concepts; does not make appropriate connections to the students' experiences</li> <li>Rarely connects the content to other subject areas</li> </ul>

7.	7. Responds to and/or clarifies student misunderstandingsProficient/EffectiveBasic/DevelopingUnsatisfactory/IneffectiveNA• Consistently responds to student misunderstandings with effective scaffolding.• Frequently responds to most student misunderstandings with effective scaffolding.• Occasionally responds to some student misunderstandings with effective scaffolding.• Rarely responds to student misunderstandings with misunderstandings with scaffolding techniques.• Consistently anticipates student misunderstandings and preemptively addresses them, either directly or through the design of the lesson.• Frequently uses scaffolding techniques that are instructor-driven (for example, re-explaining a concept.• Occasionally responds to misunderstandings with scaffolding.• Responds to misunderstandings techniques.• Consistently addresses student misunderstandings with effective scaffolding.• Occasionally responds to some student misunderstandings with effective scaffolding.• Occasionally responds to misunderstandings with scaffolding.• Concistently addresses student misunderstandings and preemptively addresses students to construct their own understandings rather than simply re-explaining a concept.• Occasionally responds to misunderstandings scaffolding.• Responds to misunderstandings scaffolding techniques.• Consistently addresses student misunderstandings• If an attempt to address a misunderstanding is not sudent driven techniques could have been effective.• Rarely deviates from a particular technique for responding to a misunderstanding, even							
	Accomplished/Innovative		Proficient/Effective		Basic/Developing		Unsatisfactory/Ineffective	NA
	student misunderstandings with effective scaffolding. Consistently anticipates student misunderstandings and preemptively addresses them, either directly or	•	student misunderstandings with effective scaffolding. Frequently uses scaffolding techniques to enable students to construct their own understandings rather	•	some student misunderstandings with effective scaffolding. Occasionally responds to misunderstandings using scaffolding techniques that are instructor-driven (for	•	misunderstandings with scaffolding techniques. Responds to misunderstandings by using scaffolding techniques that are instructor-driven when	
•	Consistently addresses student misunderstandings	•	If an attempt to address a misunderstanding is not	•	concept) when student- driven techniques could have	•	Rarely deviates from a particular technique for	

#### **Examples of techniques for scaffolding learning:**

- Activating background knowledge
- Asking leading questions
- Breaking the task into smaller parts
- Giving hints or cues with a mnemonic device
- Having students verbalize their thinking processes
- Modeling
- Using cue cards
- Providing visual cues
- Suggesting strategies or procedures
- Using analogies
- Using manipulatives or a hands-on model
- Using "think-alouds"

# D. Monitoring, Assessment and Follow-up

1.	Assessments are aligned with le	arni	ing objectives					
	Accomplished/Innovative		Proficient/Effective		Basic/Developing		Unsatisfactory/Ineffective	NA
•	Consistently aligns all	•	Assessments are consistently	•	Assessments are not	•	Assessments are not aligned	
	assessments with the		aligned with the learning		consistently aligned with the		with the learning outcomes	
	learning targets and allows		outcomes, allowing students		learning outcomes, allowing		and/or do not accurately	
	students to demonstrate		to demonstrate their		students to demonstrate		determine understanding	
	complex understanding		understanding and/or skill		some understanding and/or		and/or skill related to the	
	and/or skill related to the		related to the learning		skill related to the outcomes		learning outcomes	
	learning outcomes		outcome					
2.	Uses a variety of methods that a	are v	valid and reliable to assess what	eac	ch learner has learned			
	Accomplished/Innovative		Proficient/Effective		Basic/Developing		Unsatisfactory/Ineffective	NA
•	Consistently requires	•	Frequently encourages	•	Occasionally assesses	•	Rarely expects students to	
	students to self-assess on a		students to self-assess on a		learning outcomes		know what it takes to be	
	variety of skills and concepts		variety of skills and concepts		appropriately		successful in the course	
	in addition to formative and	•	Frequently uses a variety of	•	Occasionally includes	•	Only provides one method of	
	summative assessments		assessment methods		documentation of student		assessment (i.e. written	
•	Consistently provides	•	Both formative and		progress		examinations) to assess	
	methods for students to		summative assessments are	•	Assessment is primarily		student progress	
	articulate personal strengths		frequently used during		summative, although	•	Assessment is used for	
	and needs based on self-		instruction		formative and informal		purpose of grading rather	
	assessment	•	Frequently provides		assessment are used		than informing instruction.	
•	Consistently promotes the		actionable, timely and		occasionally			
	concept that students		individualized feedback about					
	assume ownership by setting		the quality of student work					
	learning goals	•	Frequently promotes and					
			teaches students to use					
			feedback to improve their					
			learning					

	Accomplished/Innovative		Proficient/Effective		Basic/Developing		Unsatisfactory/Ineffective	NA
•	Consistently uses a variety of effective methods to check for understanding and immediately unscrambles confusion and clarifies	•	Frequently checks for understanding and gives students helpful information if they seem confused	•	Uses mediocre methods (e.g. thumbs up, thumbs down, "is everyone with me?") to check for understanding during instruction	•	Rarely or never provides formative assessment opportunities during the lesson.	
4.	Uses results of assessment met	hods	s to inform decision making for	furt	her instruction			
	Accomplished/Innovative		Proficient/Effective		Basic/Developing		Unsatisfactory/Ineffective	NA
•	Consistently uses assessment data to make in-the-moment instructional adjustments, or to inform decision making to modify future lessons and give targeted feedback to individual students	•	Frequently uses assessment data to make in-the-moment adjustments to instruction, or to inform decision making to modify future lessons and give general feedback to students	•	Occasionally uses assessment data to modify future lessons	•	Rarely or never uses assessment data to make instructional adjustments, give feedback to students or modify lessons	
5.	Provides feedback in timely, co	nstri	uctive and positive manner					
	Accomplished/Innovative		Proficient/Effective		Basic/Developing		Unsatisfactory/Ineffective	NA
•	Consistently provides substantive, specific, timely and relevant feedback to students and assists them in understanding their own self-assessments.  Consistently assists students in setting learning goals based on the feedback provided	•	Frequently provides specific, timely and relevant feedback on student progress while maintaining student confidentiality	•	Occasionally provides students with feedback about their performance however may be inconsistent in timeliness, frequency or relevance	•	Rarely or never provides students with feedback about their learning Rarely provides feedback that is consistent, frequent or relevant	

# E. Professional Responsibilities

1. Engages in professional development activities to promote knowledge in EMS education and adult learning											
Accomplished/Innovative	Proficient/Effective	Basic/Developing	Unsatisfactory/Ineffective NA								
<ul> <li>Maintains an active affiliation with an EMS agency or a hospital role with an EMS interface</li> <li>Maintains all required licenses and certifications</li> <li>Maintains EMS instructor II licensure</li> <li>Consistently seeks continuing education opportunities in both EMS and in adult educational delivery</li> <li>Participates in EMS research projects or presents at EMS and/or educational seminars</li> <li>Serves on an EMS committee or organization.</li> <li>Serves as a guest speaker/liaison/or other activity with area service(s)</li> </ul>	<ul> <li>Maintains a semi-active affiliation with an EMS agency or a hospital role with an EMS interface</li> <li>Serves on an EMS committee or organization.</li> <li>Maintains all required licenses and certifications</li> <li>Maintains EMS instructor II licensure</li> <li>Frequently seeks continuing education opportunities in both EMS and in adult educational delivery</li> </ul>	<ul> <li>Maintains a connection with the EMS community through employment with an EMS agency or hospital role with EMS interface, or service on an EMS committee or organization.</li> <li>Maintains all required licenses and certifications</li> <li>Maintains EMS instructor II licensure</li> <li>Occasionally seeks continuing education opportunities in both EMS and in adult educational delivery</li> </ul>	<ul> <li>Makes no effort to connect with the appropriate EMS community outside of the educational setting.</li> <li>Does not maintain all required licenses and certifications</li> <li>Does not maintain EMS instructor II licensure</li> <li>Rarely seeks continuing education opportunities in both EMS and in adult educational delivery</li> </ul>								

2.	2. Displays a model of professionalism that portrays a positive image												
	Accomplished/Innovative		Proficient/Effective		Basic/Developing		Unsatisfactory/Ineffective	NA					
•	Consistently models professional behavior that EMS students should be expected to emulate. Consistently provides timely feedback when a student is not demonstrating the professional attributes that are expected of them. Consistently provides opportunities for students to see how being professional can make a difference.	•	Frequently models professional behavior that EMS students should be expected to emulate. Frequently provides timely feedback when a student is not demonstrating the professional attributes that are expected of them.	•	Occasionally models professional behavior that EMS students should be expected to emulate. Occasionally provides feedback to students who are not demonstrating the professional attributes that are expected of them; however, it may not be timely nor self-initiated.	•	Does not portray the professional image that is expected or an EMS professional.  Does not recognize the need to improve professional appearance and/or behaviors in own self.						
3.	3. Adheres to the policies and procedures outlined by the employing institution and DHS 110												
	Accomplished/Innovative		Proficient/Effective		Basic/Developing		Unsatisfactory/Ineffective	NA					
•	Consistently models behaviors that demonstrate adherence to policies and procedures. Consistently offers timely feedback to others when they are not in compliance with policy and/or procedures. Consistently demonstrates the ability to assist with and/or develop policy and procedure for use in the classroom.	•	Frequently demonstrates knowledge and/or understanding of DHS 110 Frequently models behaviors that demonstrate adherence to policies and procedures. Frequently offers timely feedback to others when they are not in compliance with policy and/or procedures. Frequently assists students in understanding policies and procedures, as well as DHS 110.	•	Demonstrates limited knowledge and/or understanding of DHS 110 Occasionally models behaviors that demonstrate adherence to policies and procedures; however, it may not be consistent or happens only when others are watching.  Occasionally offers timely feedback to others when they are not in compliance with policy and/or procedures.	•	Lacks knowledge and/or understanding of DHS 110 Consistently fails to follow policies and/or procedures of the employing institution.  OR Fails to follow rules as set forth in DHS 110.						